

ASSUMPTIONS

DRAFT

2007/2008 through 2010-2011

Enrollment Targets

Targets will be set for resident & non-resident FTES

2007/2008 resident target will be 7500 FTES per C.O. as of 11/10/06; assume non-resident growth at same rate (growth 8 to total 151 non-res FTES)

2008/2009 resident target will increase by 5.2% to 7890 FTES; assume same level of non-resident growth

2009/2010 resident target will increase by 4.9% to 8277 FTES; assume same level of non-resident growth

2010/2011 resident target will increase by 4.6% to 8658 FTES; assume same level of non-resident growth

2011/2012 resident target will increase by 5.6% to 9055; assume same level of non-resident growth

Enrollment Growth will be spread across schools proportionate to 06/07 as predicted @ 11/06 annualized enrollments

Revenue

4% increase in M.C. rates per year consistent with Compact years

New Resident and non-resident budgeted and allocated at M.C. rate

Financial Aid Set-aside applied to each M.C. category (note: set aside may not apply to non-resident, however that adjustment is not shown in these projections)

Allocation Rates across divisions consistent with 05/06 (based on 04/05 budget)

Expenses

Does not include any provision for potential SCU/CFA agreement that may exceed compact funding

No increase to Univ. Reserve or Contingency Reserve until 08/09 then increase Reserve \$37,500 each yr

New Faculty Salary rate in 07/08 is same as in 06/07

New Faculty Salary Rate in 08/09 is 5% increase over 07-08

New Faculty Salary Rate in 09/10 is 5% increase over 08/09

New Faculty Salary Rate in 10/11 is same as 09/10

New Faculty Salary Rate in 11/12 is 5% increase over 10/11

Projections for Growth Funding 2007/2008 & 2008/2009

	07-08			08-09		
	4.8% Growth	Res	Target	5.2% Growth	Res	Target
Targets	344	Non- res	7500	390	Non- res	7890
	7	Tot Est	151	8	Tot Est	159
	351	FTES	7651	398	FTES	8049
Marginal Cost of Instruction	Funding per FTES		New Funding	Funding per FTES		New Funding
Instructional Costs						
Faculty Salary @ 18.9:1	3,361	(282)	1,080,696	3,496	(293)	1,274,267
Faculty Benefits (@ 36.18%)	1,236	(104)	397,236	1,285	(108)	468,388
Teaching Assistants	18	(1)	5,684	18	(2)	6,703
Instructional Equipment	134	(11)	43,134	140	(12)	50,860
Instructional Support	796	(67)	255,796	827	(69)	301,613
subtotal Instructional	5,544		1,782,547	5,766		2,101,831
Academic Support**	1,315	(110)	422,649	1,367	(115)	498,352
Student Services**	1,049	(88)	337,383	1,091	(91)	397,814
Plant Ops.	448	(38)	144,115	466	(39)	169,929
Institutional Support**	1,004	(84)	322,671	1,044	(87)	380,466
	9,360	(784)	3,009,365	9,734	(816)	3,548,392
Less set aside for Financial Aid	(784)	(0)		(816)	(0)	
	8,576			8,919		
* Includes Rebenching of Graduate FTES	7,005		2,409,871	7,286		2,506,266
**Net of discount applied by C.O.	2,355		809,969	2,449		842,367
	9,360		3,219,840	9,734		3,348,634
	(784)		(269,751)	(816)		(280,541)
Less set aside for Financial Aid	8,576		2,950,089	8,919		3,068,093

Growth Revenue Projected for 2006/2007 (344 Resident + 7 Non-Resident FTES)

Distribution of Revenue Based on 05/06 marginal Cost Allocations

	Instruction	Acad Support	St. Serv.	Plant Ops.	Institutional	Total	Less U-Wide Resv.
Executive Office	-	-	-	-	48,460	48,460	11,583
% Of Total	0.00%	0.00%	0.00%	0.00%	17.29%	1.85%	
Academic Affairs	1,536,754	286,683	-	-	7,427	1,830,865	437,707
% Of Total	99.25%	78.09%	0.00%	0.00%	2.65%	70.04%	
Student Affairs & Enrollment Serv	11,613	-	253,377	-	7,035	272,024	65,097
% Of Total	0.75%	0.00%	86.46%	0.00%	2.51%	10.40%	
Admin & Finance	-	80,436	39,680	125,181	217,355	462,651	110,613
% Of Total	0.00%	21.91%	13.54%	100.00%	77.55%	17.70%	
Total 06-07	1,548,367	367,119	293,056	125,181	280,277	2,614,000	625,000

Growth Revenue Projected for 2007/2008

(398 Resident + 8 Non-Resident) (Includes 4% increase)

Distribution of Revenue Based on 05/06 marginal Cost Allocations

	Instruction	Acad Support	St. Serv.	Plant Ops.	Institutional	Total
Executive Office	-	-	-	-	54,983	54,983
% Of Total	0.00%	0.00%	0.00%	0.00%	17.04%	1.83%
Academic Affairs	1,769,178	317,071	-	-	13,617	2,099,866
% Of Total	99.25%	75.02%	0.00%	0.00%	4.22%	69.78%
Student Affairs & Enrollment Serv	13,369.10	-	289,509	-	11,713	314,591
% Of Total	0.75%	0.00%	85.81%	0.00%	3.63%	10.45%
Admin & Finance	-	105,578	47,875	144,115	242,358	539,926
% Of Total	0.00%	24.98%	14.19%	100.00%	75.11%	17.94%
Total	1,782,547	422,649	337,383	144,115	322,671	3,009,365

Growth Revenue Projected for 2008/2009

(390 Resident + 8 Non-Resident) (Includes 4% increase)

Distribution of Revenue Based on 05/06 marginal Cost Allocations

	Instruction	Acad Support	St. Serv.	Plant Ops.	Institutional	Total
Executive Office	-	-	-	-	64,831	64,831
% Of Total	0.00%	0.00%	0.00%	0.00%	17.04%	2.15%
Academic Affairs	2,086,067	373,864	-	-	16,056	2,475,986
% Of Total	99.25%	75.02%	0.00%	0.00%	4.22%	82.28%
Student Affairs & Enrollment Serv	15,764	-	341,364	-	13,811	370,939
% Of Total	0.75%	0.00%	85.81%	0.00%	3.63%	12.33%
Admin & Finance	-	124,488	56,450	169,929	285,768	636,635

% Of Total	0.00%	24.98%	14.19%	100.00%	75.11%	21.16%
Total	2,101,831	498,352	397,814	169,929	380,466	3,548,392

Growth Revenue Projected for 2009/2010

(387 Resident +8 Non-Resident) (Includes 4% increase)

Distribution of Revenue Based on 05/06 marginal Cost Allocations

	Instruction	Acad Support	St. Serv.	Plant Ops.	Institutional	Total
Executive Office	-	-	-	-	66,905	66,905
% Of Total	0.00%	0.00%	0.00%	0.00%	17.04%	2.22%
Academic Affairs	2,152,778	385,820	-	-	16,569	2,555,167
% Of Total	99.25%	75.02%	0.00%	0.00%	4.22%	84.91%
Student Affairs & Enrollment Serv	16,268	-	352,281	-	14,253	382,801
% Of Total	0.75%	0.00%	85.81%	0.00%	3.63%	12.72%
Admin & Finance	-	128,469	58,255	175,363	294,907	656,994
% Of Total	0.00%	24.98%	14.19%	100.00%	75.11%	21.83%
Total	2,169,046	514,289	410,536	175,363	392,634	3,661,867

Revenue & Allocation Plan for 2006-2007

<u>Marginal Cost Revenue Less Permanent U-Wide Reserve</u>	1,393,158
Restricted Item: MSN Nursing	172,800
Total	1,565,958
<u>Less University-Wide Permanent (Pres. Budget Presented at PBAC 9/14/06)</u>	
Obligation to Development Office funding	(203,585)
Compensation Shortfall	(25,258)
Athletics Shortfall	(58,400)
Information Technology	(81,760)
Other Contingencies*:	
Univ-Wide Permanent Total	(369,003)
Restricted Item: MSN Nursing	(172,800)
<i>M.C. Revenue after Permanent U-Wide items</i>	1,024,155
<u>Less Academic Affairs Permanently Funded Items</u>	
Faculty Salary + Benefits for 312 FTES growth	(1,152,982)
Adjustment of Business Admin permanent budget (est.)	(440,428)
Fill 05/06 Growth Funding Gap	(315,867)
Academic Support for Library (15%Ac. Support Growth Funding)**	(43,000)
WorkStation Refresh Program	(100,000)
Ac.Af. Permanent	(2,052,277)
<i>Academic Affairs Structural Surplus/Deficit Total</i>	(1,028,122)
<u>One-Time Sources of Funds</u>	
Provost's Office General Fund - Ac.Support for Library	43,000
One-Time Change in Acctg Practice - 05/06 Growth Funding Gap	315,867
Lottery Funding Accumulated Balance to support Instruction	128,827
Ac.Af. One Time Sources	487,694
<u>One-Time Costs</u>	
Accreditation	(23,500)
Ac.Af. One-Time Costs	(23,500)
<i>Net total of distribution</i>	(563,928)

* Does not include est for potential SCU/CFA agreement in excess of compact funding.

**Proposed for comment at AABAC 10/17/06; received favorable recommendation

Distribution of Growth Funding for Faculty Salary and Benefits

Based on FTES Growth of 312 for 2006-2007

Distribution of Growth Funding by School - Finalized at Academic Affairs Council Nov 14, 2006

Permanent Distribution of 05/06 Growth Funding (to be implemented in 06/07)

	Planned Allocation of Growth Funding based on 312 Growth FTES	50% not subject to reallocation (Hold Harmless)	50% subject to reallocation	50% of Over(Under)Target * \$1848	Adjusted Growth Allocation for 06/07
A&H	231,121	115,561	115,561	(113,173)	117,948
B&E	118,850	59,425	59,425	27,254	146,104
Educ	111,612	55,806	55,806	(52,198)	59,414
Sci Tech	251,395	125,698	125,698	53,122	304,517
Soc.Sci	175,229	87,615	87,615	90,539	265,768
FYE	194,994			(5,543)	189,451
Univ.	75,524			(5,743)	69,871
All Coll.	270,518			(11,286)	259,232
SSU	1,158,725			(5,743)	1,152,983

<u>Marginal Cost Revenue Elements</u>		
Instruction	1,769,178	
Academic Support	317,071	
Institutional	13,617	
	2,099,866	
<u>Less University-Wide Permanent</u>		
Projected Repayment Interest Earnings on Fees	0	
Other Contingencies*	0	
	0	
	Univ-Wide Permanent	0
<i>M.C. Revenue after Permanent U-Wide items</i>	2,099,866	
<u>Less Academic Affairs Permanently Funded Items</u>		
Faculty Salary + Benefits for 344 FTES growth	(1,306,531)	TF = temp funding
Library support @ 15% of Ac.Support M.C.	(47,561)	temp funding 2007/2008
Adjustment of Business Admin Perm Budget (1 of 3)	(440,428)	correction from \$300,000
Adjustment of Business Admin Perm budget (2 of 3)	(405,575)	correction from \$300,000
Fill 05/06 Growth Funding Gap	(315,867)	TF 2005/06, 06/07, & 07/08
Fill 06/07 Growth Funding Gap	(128,827)	TF2006/07 - Perm in 07/08
Fill 06/07 Library Funding Gap	(43,000)	TF 2005/06- Temp in 07/08
WorkStation Refresh Program	(100,000)	TF 2005/06 - Temp in 07/08
	Ac.Af. Permanent	(2,787,789)
<i>Academic Affairs Structural Surplus/Deficit Total</i>	(687,923)	

* Does not include estimate for any potential SCU/CFA agreement in excess of compact funding.

Distribution of Growth Funding for Faculty Salary and Benefits
Based on FTES Growth of 344 for 2007-2008

Calculation of Growth Funding Needed by School

	A&H	B&E	Educ	Sci Tech	Soc.Sci	All Coll.	SSU
Inc in Funded FTES for 07-08	90	43	27	86	97	7	351
VSFRi (CSU "Virtual School" SFR)	20.42	25.28	17.00	18.56	26.60	24.77	
FTEF Growth Allocation	4.41	1.70	1.61	4.63	3.65	0.30	16
Rescale to Fund @ 21:1 overall	4.52	1.75	1.65	4.77	3.74	0.03	16.71
Average Systemwide Fac.Salary	51,817	77,757	54,997	57,307	52,775	54,224	
Benefits @ SSU Rate 38%	19,690	29,548	20,889	21,776	20,055	20,605	
Total Salary & Benefits	71,507	107,305	75,886	79,083	72,380	74,829	
Allocation @ Systemwide Fac.Salary Avg*Rescaled FTEF growth	323,126	187,256	125,434	375,319	272,614	22,783	1,306,531
Funding per FTES	3,589	4,351	4,576	4,367	2,806	3,096	3,723

<u>Marginal Cost Revenue Elements</u>		
Instruction	2,086,067	
Academic Support	373,864	
Institutional	16,056	
	2,475,987	
<u>Less University-Wide Permanent</u>		
Projected Repayment Interest Earnings on Fees	0	
Increase \$50,000 University-Wide Reserve	(37,500)	
Other Contingencies*	0	
	(37,500)	
	Univ-Wide Permanent	
	(37,500)	
<i>M.C. Revenue after Permanent U-Wide items</i>	2,438,487	
<u>Less Academic Affairs Permanently Funded Items</u>		
Faculty Salary + Benefits for 398 FTES growth	(1,633,134)	
Library support @ 15% of Ac.Support M.C.	(56,080)	1x funding in 08/09
Adjustment of Business Admin Perm Budget (3 of 3)	(11,681)	correction per AABAC
Fill 05/06 Growth Funding Gap	(315,867)	Perm in 08/09
Fill 06/07 Growth Funding Gap	0	presumes resolution in 07/08
Fill 06/07 Library Funding Gap	(43,000)	1x funding in 07/08, Perm in 08/
Fill 07/08 Library Funding Gap	(47,561)	1x funding in 07/08, Perm in 08/
WorkStation Refresh Program	0	1x funding in 07/08, Perm in 08/
GMC Staffing (First of two phase-in)	(320,000)	
WorkStation Refresh Program	(100,000)	1x funding in 07/08, Perm in 08/
	Ac.Af. Permanent	
	(2,527,323)	
<i>Academic Affairs Structural Surplus/Deficit Total</i>	(88,836)	

* Does not include estimate for any potential SCU/CFA agreement in excess of compact funding.

Distribution of Growth Funding for Faculty Salary and Benefits

Based on FTES Growth of 398 for 2008-2009

Calculation of Growth Funding Needed by School

	A&H	B&E	Educ	Sci Tech	Soc.Sci	All Coll.	SSU
Inc in Funded FTES for 08-09	102	49	31	97	110	8	398
VSFRi (CSU "Virtual School" SFR)	20.42	25.28	17.00	18.56	26.60	24.77	
FTEF Growth Allocation	5.00	1.94	1.82	5.23	4.14	0.34	18
Rescale to Fund @ 20:1 overall	5.38	2.08	1.97	5.65	4.46	0.04	20
Average Systemwide Fac.Salary	54,408	81,645	57,747	60,172	55,414	56,935	
Benefits @ SSU Rate 38%	20,675	31,025	21,944	22,865	21,057	21,635	
Total Salary & Benefits	75,083	112,670	79,691	83,037	76,471	78,570	
Allocation @ Systemwide Fac.Salary Avg*Rescaled FTEF growth	403,900	234,065	156,789	469,140	340,761	28,478	1,633,133
Funding per FTES	3,957	4,797	5,045	4,815	3,094	3,414	4,105